

Buckinghamshire & Milton Keynes Fire Authority



MEETING	Fire Authority
DATE OF MEETING	17 October 2018
OFFICER	Neil Boustred, Head of Service Delivery
LEAD MEMBER	Councillor Jean Teesdale
SUBJECT OF THE REPORT	The Authority's Response Strategy 2018-2023 - To provide a timely and proportionate response to incidents by allocating our assets and resources in relation to risk and demand.
EXECUTIVE SUMMARY	<p>This Response Strategy as set out in Annex A aims to provide a clear, simple framework and a focus for the Service Delivery Directorate's priorities over the next five years, to ensure Buckinghamshire and Milton Keynes Fire Authority can deliver the most effective response to the risks set out in the Public Safety Plan.</p> <p>The strategic framework highlights four key areas.</p> <p>Within each area there are a number of strategic outcomes which align to the future direction of the Service.</p> <p>The four key areas are:</p> <ul style="list-style-type: none"> • Maintain a continual state of operational readiness; • Deliver a highly effective emergency response; • Demonstrate openness, transparency and be a learning organisation; • Deliver Best Value to the public. <p>This strategy takes an integrated approach with the Authority's Prevention and Protection Strategies, ensuring they complement each other towards achieving our vision.</p>
ACTION	Decision.
RECOMMENDATIONS	That the Response Strategy 2018-2023 be approved.
RISK MANAGEMENT	The Response Strategy enables the Authority to ensure foreseeable risks documented in the Public Safety Plan are mitigated in the most efficient way by maintaining a continual state of operational readiness and a highly effective emergency response.
FINANCIAL	This Strategy further enables and contributes to the Authority achieving its response objectives in the

IMPLICATIONS	Public Safety and Corporate Plan within agreed budgets and our medium term financial planning.
LEGAL IMPLICATIONS	Legal assurance will be obtained in advance of, or during, the implementation phases of the respective strands of the Strategy.
CONSISTENCY WITH THE PRINCIPLES OF THE DUTY TO COLLABORATE	<p>All primary activities within the Strategy will consider collaboration opportunities at an early stage.</p> <p>For example, as part of our aim to deliver a first class emergency response, the operational alignment programme seeks to align all operational procedure, equipment, training and practice across the Thames Valley. Much of this work is already underway as we are collaborating on a series of operational alignment activities across Thames Valley and beyond.</p>
HEALTH AND SAFETY	As part of our aim to make the best use of our resources, we commit to identifying and assessing the full range of fire and related risks in our area, and providing high quality equipment, training and validation to our employees, whilst ensuring they maintain the required level of fitness to carry out their role safely.
EQUALITY AND DIVERSITY	<p>The Strategy complements our Equality and Diversity objectives; particularly where we will provide a more diverse range of services to protect the communities we serve.</p> <p>Integrated impact screening has been completed and no negative impacts have been identified.</p> <p>Further impact assessments will complement the implementation phases of the respective strands of the Strategy.</p>
USE OF RESOURCES	<p>The arrangements for setting, reviewing and implementing strategic and operational objectives; Performance monitoring, including budget monitoring; achievement of strategic objectives and best value performance indicators;</p> <p>The Response Strategy provides a mechanism to align the strategic enabler ('to provide a timely and proportionate response to incidents by allocating our assets and resources in relation to risk and demand') to individual project outcomes, measured by critical success factors.</p> <p>These factors are:</p> <ul style="list-style-type: none"> • How effective we are at responding to fires and other emergencies; • How well we understand our current and future

	<p>demand and risk;</p> <ul style="list-style-type: none"> • How well we use our resources to manage risk; • How effective we are at responding to national risks; • How well we secure an affordable way of managing the risk of fire and other risks now and in the future; <p>Communication with stakeholders; Stakeholder communication is a significant element of successful development and implementation of the Response Strategy.</p> <p>The Response Strategy has been through a process of employee involvement and consultation. Comments received have been considered and assist development of the objectives and narrative. An internal consultation feedback report is attached as Appendix 1.</p> <p>The Strategy has also been through a process of consultation with partners through the Local Resilience Forum.</p> <p>The system of internal control; The Response Strategy will be measured by critical success factors. These factors will be reflected in our performance management reporting tool and will be monitored through Service Delivery management, Performance Management Board and the Business Transformation Board.</p> <p>The medium term financial strategy; This document further enables and contributes to achieving savings identified in the Public Safety, Corporate and Medium Term Financial Plans.</p>
<p>PROVENANCE SECTION & BACKGROUND PAPERS</p>	<p>Background</p> <p>The Response Strategy translates the foreseeable risks identified within the Public Safety Plan to Service-wide initiatives and projects, demonstrating how we are working to achieve each aim.</p> <p>The way that success is measured will also link to evidence. This will be updated regularly, allowing transparency regarding how the Service is performing.</p> <p>This approach aims to ensure employees can see how they translate strategic aims into day to day business and highlights how important every person's contribution is to achieving the Authority's Vision.</p>
<p>APPENDICES</p>	<p>Annex A - The Authority's Response Strategy Appendix 1 - Consultation feedback report</p>

THE AUTHORITY'S RESPONSE STRATEGY

TIME REQUIRED	10 minutes.
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